

Quality Assurance Manual

FRS TRAINING, 2022





Document History

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QA AREA 1-GOVERNANCE AND MANAGEMENT OF QUALITY ASSURANCE

1.1 GOVERNANCE

FRS Training has created an internal system of quality assurance that's purpose is to oversee and ensure the quality of education and training services provided to learners. All staff of FRS Training are core to the implementation and ongoing development and enhancement of the QA system. The governance structure (figure 1) is designed to ensure the integrity of all teaching, learning, and related academic activities while promoting continuous improvement and enhancement through ongoing self-evaluation and consideration of key internal and external stakeholders. Effective academic governance is achieved through several governance units, each charged with key accountabilities.

Governance Units:

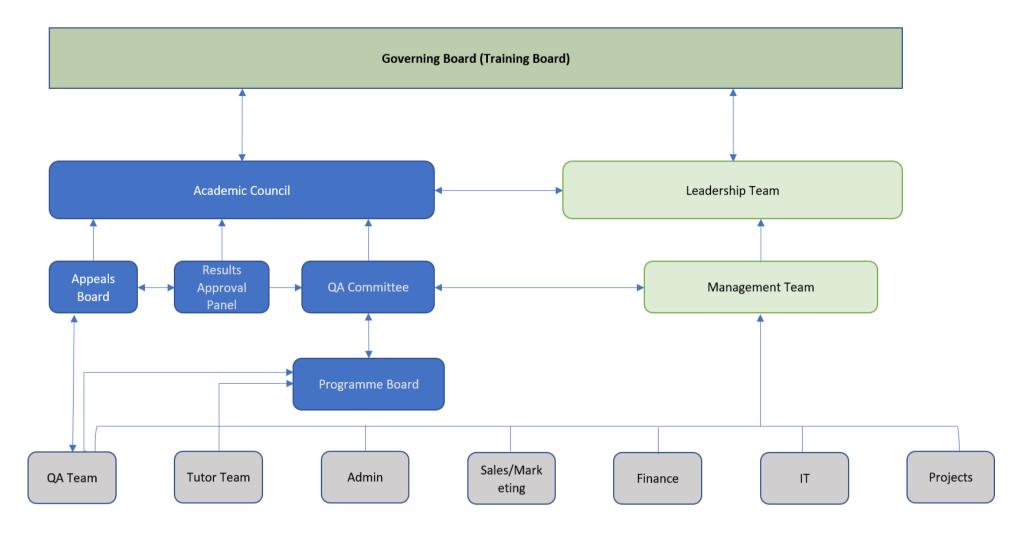
- Training Board
- Academic Council
- Leadership Team
- Management Team
- Quality Assurance Committee
- Results Approval Panel
- Appeals Panel
- Programme Board(s)

The Academic Council holds ultimate responsibility for academic affairs within FRS Training and serves to protect, maintain, and develop academic standards. All academic governance units report to the Academic Council, allowing for the separation of academic decision making and approval processes from that of commercial. Operating as an Industrial and Provident Society/Co-Operative, FRS Training supports academic oversight, by including externality in the membership of the Academic Council, through an Independent Academic Consultant who also chairs the Appeals Panel.

Figure 2 illustrates an overview of information flows between key quality assurance processes (incl. Programme Development & Programme Review) and structures/roles.

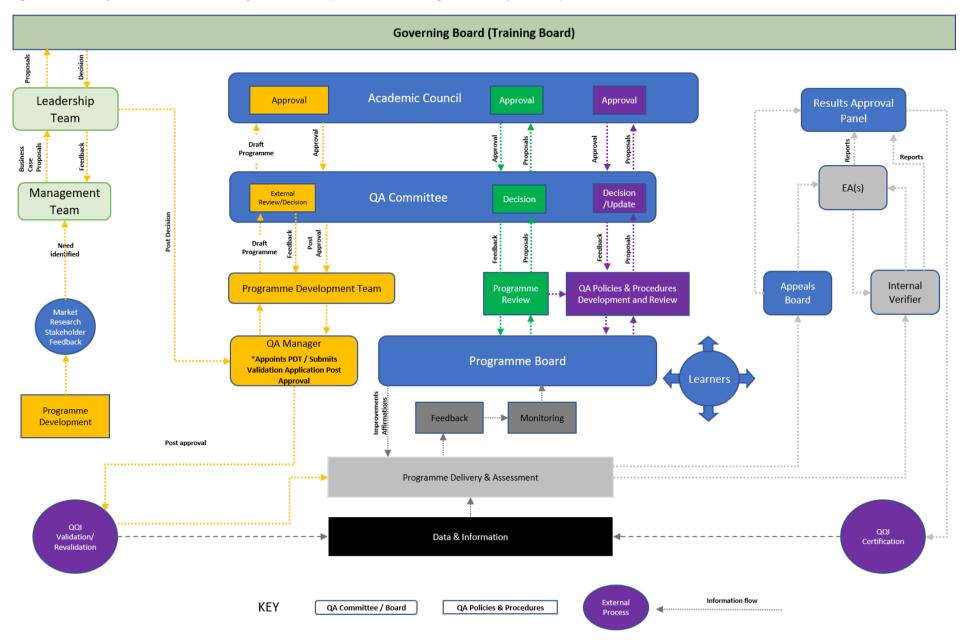


Figure 1 FRS Training Governance Structure



frs training

Figure 2 Overview of Structure and QA Process Information Flows (to be considered alongside detailed procedures)





1.2 GOVERNANCE UNITS

Specific terms of reference have been developed for each governance unit within FRS Training.

- Training Board
- Academic Council
- Leadership Team
- Management Team
- Quality Assurance Committee
- Results Approval Panel
- Appeals Panel
- Programme Board(s)

1.2.1 Training Board – Terms of Reference

Scope

The training board has ultimate responsibility for governance of FRS Training.

Membership

• The Society rules provide for a board of 8 persons and the Board may co-opt up to 2 additional persons. The rules also set out the term and rotation rules for the Board.

Schedule

Four times per year

Specific accountabilities

- 1. Ensure high standards of governance, transparency, and accountability.
- 2. Approving organisational strategy and plans considering stakeholder requirements.
- 3. Ensuring compliance with all relevant legislation and regulations
- 4. Directors are responsible for the Co-operative, while being answerable to the Members.
- 5. Directors Responsibilities and Relationships are defined through Governance which comprise legislation and the Society Rules

1.2.2 Academic Council - Terms of Reference

Scope

The Academic Council holds ultimate responsibility for academic affairs within FRS Training and serves to protect, maintain, and develop academic standards.

Membership

- Quality Assurance Manager
- Non-executive board member
- Independent Further Education Consultant/Advisor(s)
- Lead trainer *2 / PHECC Course Director
- Learner Representative

Schedule

The Academic Council will normally convene twice per year.

Specific accountabilities

- 1. Oversee and assume ultimate responsibility for all academic affairs of FRS Training
- 2. Approve or refuse QA Committee decisions in relation to programme development proposals and associated development activities.
- 3. Approve or refuse QA Committee decisions, reports, and proposals in relation to quality assurance review and enhancement.



- 4. Oversee and manage sub committees (Quality Committee, Results Approval and Appeals)
- 5. Approve or refuse QA Committee decisions regarding maintenance of quality assurance regulations in line with QQI, legislation and other awarding body (PHECC, Lantra, City and Guilds, ILM & SOLAS) requirements.
- 6. Oversight of assessment of learners
- 7. Approve decisions relating to External Verifier and reviewer appointments.
- 8. To make recommendations to the training board in relation to academic affairs
- 9. Promote excellence in teaching and learning.

1.2.3 **Leadership Team - Terms of Reference**

Scope

The Leadership team provides strategic direction for the training company, reporting to the Training Board. Responsible for strategic planning and the articulation of same to management teams and other stakeholders.

Membership

- Chief Executive Officer
- Financial Controller
- General Manager

Schedule

Meets 4 times per year.

Specific accountabilities

- Strategic Planning
- Resource Planning
- Recommending proposals to the Training Board
- Leadership direction to the training company

1.2.4 Management Team - Terms of Reference

Scope

The management team is responsible for the day-to-day management of the training company, staff, and various business objectives.

Membership

- General Manager
- Head of Business Development
- Marketing Manager

Schedule

Quarterly

Specific accountabilities

- 1. Day to day management of staff and business functions
- 2. Operationalise strategic plans
- 3. Set KPIs & Performance Indicators in line with organisational goals.
- 4. Make proposals to the Leadership team.



1.2.5 **QA Committee - Terms of Reference**

Scope

The QA Committee is responsible for the maintenance, implementation and ongoing review and enhancement of the internal QA system, policies, procedures, and wider QA activities. The Committee oversees self-evaluation and monitoring of programmes as well as programme development activities.

Membership

- Quality Assurance Manager
- Internal verifier
- External

Schedule Monthly

Specific accountabilities

- 1. Make decisions on Quality Assurance Policies and Procedures development and review and propose decisions to the Academic Council for approval.
- 2. Oversee Quality Assurance audits and audits teams.
- 3. Make decisions on Quality Assurance enhancement and propose same to Academic Council for approval.
- 4. Maintain a Risk Log and propose appropriate actions to mitigate against identified risk.
- 5. Oversee Quality Assurance action planning through self-evaluation, monitoring and review activities.
- 6. Champion best practice through continuous improvement and standardisation activities
- 7. Make decisions in relation to programme review, updates to programmes and external review and propose decisions to the Academic Council for approval.

1.2.6 **Programme Board - Terms of Reference**

Scope

Programme Boards are responsible for the delivery of effective training programmes and contributing to ongoing self-evaluation, monitoring and review as well as the development of appropriate content and assessment. For QQI each major award and awards at level 6 on the NFQ require individual programme boards. Shorter programmes are managed via programme boards for each industry cluster. Self -evaluation, monitoring and review of programmes from other accrediting bodies will be assigned to an appropriate board below:

- 1. Healthcare Programme Board incl QQI Healthcare Support & PHECC programmes.
- 2. Supervisory Management Programme Board incl QQI & ILM
- 3. Training Delivery & Evaluation Programme Board
- 4. Agriculture & Horticulture Programme Board incl QQI, Lantra & City and Guilds
- 5. Construction & Safety Programme Board incl QQI, SOLAS & City and Guilds.
- 6. Soft Skills Programme Board

Membership

- Lead trainer(s) / PHECC Course Director
- Quality Assurance Manager
- Learner representative

Schedule

Quarterly

Specific Accountabilities

- 1. Manage programme delivery and monitoring.
- 2. Contribute to self-evaluation, review, and development of programmes.
- 3. Maintain effective teaching and learning activities on the programme.
- 4. Manage assessment methodologies and strategies for the programme.



- 5. Monitoring and recording learner performance on each stage of the programme in line strategy
- 6. Manage programme level risk and report on same to the Quality Assurance Committee
- 7. Monitor trainer, learner, and stakeholder feedback on an ongoing basis.
- 8. Maintaining content that is relevant, effective, and up to date.
- 9. Programme development in conjunction with Quality Assurance Committee
- 10. Produce programme reports for the Quality Assurance Committee

1.2.7 Results Approval Panel - Terms of Reference

Scope

The role of the Results Approval Panel is to ensure that the validity, authenticity, and reliability of the programme assessment process is respected, and to ensure fairness and consistency in marking and grading, identifying inconsistencies and proposing corrective action.

Membership

- Quality Assurance Manager
- Internal Verifier
- External Verifier
- Lead Trainer/ PHECC Course Director/Trainer/Instructor (as required)

Schedule

Results Approval panel convenes as per the requirements of each accrediting body.

Specific Accountabilities

- 1. Consideration of Internal Verifier and External Verifier reports
- 2. Review and approve all assessment results.
- 3. Judging the outcomes and recommendations of any internal verification reports (including changes to assessment grades or results) made
- 4. Reaching agreement on any response/actions required
- 5. Agreement to the submission of final results to QQI or accrediting body where required to request certification.

1.2.8 Appeals Board - Terms of Reference

Scope

Consider applications for learner appeals, deciding on actions and outcomes.

Membership

- External Academic Consultant/External Verifier/Examiner
- Quality Assurance Manager
- Independent Trainer

Specific Accountabilities

- 1. Consider appeals applications.
- 2. Consult with programme boards, Trainers, and assessors as appropriate.
- 3. Engage with external expertise where required.
- 4. Make decisions on appeals.

Schedule

Ad-hoc

QA Area	1	1 Governance & Management of Quality Assurance				
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	Document Control					
Version No	Revision Date	Revised by	Approved by	Approval Date		
3.0	January 2023	QAM	Training Board	TBC		

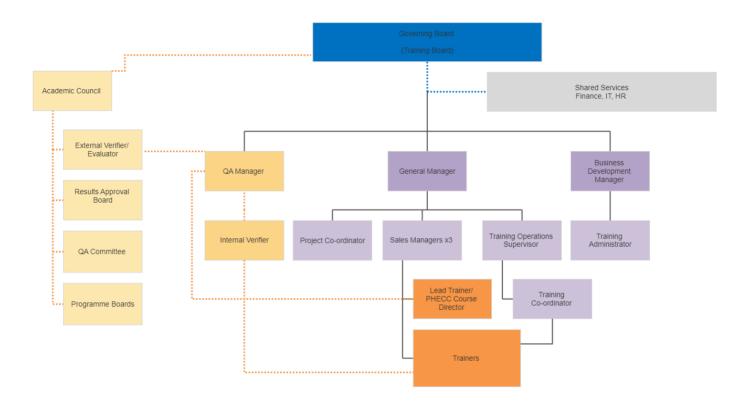


1.3 MANAGEMENT OF QUALITY ASSURANCE

1.3.1 Organisational Structure

Established in Ireland, FRS Training was incorporated on 25th September 2007, registered initially with the Companies Registration Office. Now registered with the Registrar of Friendly Societies, FRS Training converted to an Industrial and Provident Society/Co-op on 11th January 2019. The organisational structure (figure 2) is designed to work within the overall governance structure while also fostering a quality culture through individual roles and responsibilities.

Figure 3 FRS Training Organisational Structure



Academic ----Operation -----



1.3.2 Individual Roles & Responsibilities

Quality Assurance Manager

Key responsibilities include the management, direction, and coordination of all quality and regulatory activities across FRS Training in cooperation with quality support staff. This includes providing the direction and management to ensure that the required teaching and learning and quality and regulatory standards are achieved across all areas of the business, operating separately from operational functions.

Kev Responsibilities

- Provide leadership to promote and encourage innovations in academic development.
- Overall responsibility for academic affairs and providing academic leadership in safeguarding and promoting the academic integrity and academic standards of FRS Training
- Responsible for monitoring, promoting excellence in teaching, learning and assessment and fostering a quality culture throughout the organisation.
- Overseeing the academic management of all training programmes and compliance to the requirement of accreditation bodies, QQI, PHECC, Lantra, SOLAS, City and Guilds and ILM.
- Creates, maintains, and monitors QA policies and procedures to include, access transfer and progression, learner data, reporting and analytics, learner assessment, reasonable accommodation, and appeals.
- Manage the effective communications of QA to all staff.
- Manage and supervise key QA staff and SME's including Training Co-ordination Administrators; Internal Verifier(s).
- Manage the programme validation, monitoring and review process.
- Oversight and responsibility for end-to-end assessment processes
- Responsible for assessment paperwork processes and policies in line with trainer declaration and GDPR guidelines, and in consultation with training coordinators
- Educate internal and external stakeholders on programme content and delivery.
- Oversee all monitoring, assessment, internal verification, and external verification events in consultation with the Internal Verifier.
- Play a key role in audit quality practices and processes to ensure high quality standards and adherence to regulatory bodies.
- Drive a strong Quality culture.
- Involved in the academic approvals process as member of the Academic Council
- Act as designated contact for all accrediting bodies (QQI, PHECC, Lantra, City and Guilds, ILM and SOLAS)

II. General Manager

Key Responsibilities include the following and exclude all quality related assurance issues which arise.

- Manage company operations in conjunction with shared services.
- Implement strategic plans and targets annually.
- Overseeing the operational management of all training programmes and compliance to the requirement of accreditation bodies, QQI, PHECC, Lantra, SOLAS, City and Guilds and ILM
- Line management of training coordination team
- Deal with on the day issues that may arise during the training calendar.
- Engage with employers and stakeholders to address skill gaps and training needs.
- Work with HR shared services to recruit new trainers and staff.
- Approve all expenditure and operational requirements.
- Involved in operational decision-making processes.



III. Internal Verifier

Purpose

The purpose of the IV role is to systematically check that FRS Training's assessment procedures have been applied consistently across assessment activities and to verify the accuracy of assessment results. IV will work across all awarding and accrediting bodies associated with FRS Training.

Key Responsibilities

- Agree and sign off an assessment and verification plan for all cohorts with Assessors/Trainers
- Ensure assessment meets national standards/ qualification standards.
- Ensure assessment procedures are adhered to.
- Check learning has been assessed using the correct assessment techniques and instruments.
- Ensure evidence is available for all learners presented for awards.
- Ensure evidence is generated as per the techniques specified in the award specifications.
- Ensure that marks are totalled, percentages are calculated correctly and that grades / results awarded are consistent with the relevant accrediting bodies grading criteria.
- Produce internal verification reports.
- Provide feedback directly to trainers or where relevant assessors/ instructors/ examiners.
- Share information about standards with trainers/assessors to ensure consistency through staff inductions/workshops etc.
- Act as IV for Solas and 2nd provider certified training programme
- Support the QAM with QA monitoring, self- evaluation, and review tasks.
- Liaise with External Verifiers to arrange verification visits.
- Collaborate with the training coordinators in the management of learner registration and certification.
- Participate in weekly QA meetings or review meetings when required.

IV. Sales Manager

Purpose

The purpose of the sales manager is to generate sales for FRS Training by developing relationships. with new customers and maintaining relationships with our existing customers nationwide. The sales manager is responsible for the effective promotion and co-ordination of FRS Training programmes. in their allocated training delivery region.

Key Responsibilities:

- Plan training campaigns in line with FRS Trainings' strategic business plan and targets.
- Key contact for all sales operational issues and liaison with learners, trainers, customers, and associated stakeholders on a regular basis.
- Manage web-based and telephone sales campaigns for public and In-house training programmes.
- Develop training strategies that respond to customer requirements and emerging needs.
- Effective management of the booking process for trainers and training delivery venues.
- Completing Training Venue checklists and securing the availability of resources required for the effective training delivery.
- Attending programme openings to monitor venue set up and complete administrative tasks.
- Ensuring appropriate programme and learner support information is communicated to all learners so that an informed decision can be made regarding participation.
- Regular reporting of all sales operations with the General Manager.
- Effective management of the booking process for learners on the CRM system.
- Monitor CRM database and analyse sales data in order to target and develop new campaigns.
- Collaborative relationship management with the Training Coordinators to ensure all sales information required to deliver our programmes professionally is communicated in a timely manner through



programme coordination calendars.

- To provide accurate billing information on the CRM system so that PO's are generated correctly by the training coordinators.
- Be professional in building internal and external relationships.
- To participate in weekly QA meetings
- Fully engage with and adhere to FRS Training QA system.

V. Training Operations Supervisor

Purpose

This is a key role in the development of an effective central training coordination team, supporting the delivery of quality training programmes across all clients and contracts. An important initial focus of this role is to inform cross training and workload allocation plans and supervision of their implementation, in conjunction with Management.

Key Responsibilities

- Assist Management in developing plans to ensure an effective cross trained team.
- Organise and facilitate weekly meetings with training coordination staff and ensure a balanced approach to workload allocation across the team.
- Ensure each team member understands individual and team goals in relation to training operations and delivery.
- Support management in evaluating team performance to ensure that training operations meet business and stakeholder needs.
- Foster team member engagement by establishing effective communications.
- Manage all time off requests across the coordination team.
- Escalate issues as appropriate to management.
- Support the monitoring and quality assurance of training in conjunction with QAM.
- Supervise and coordinate the preparation and distribution of course materials to both trainers and learners
- Maintain consumables/resources on training programmes in line with agreed budget.
- Financial administration / invoicing as required.

VI. Training Co-Ordinator

Key Responsibilities

- Collate training documents for processing.
- Learner correspondence
- Manage learner registrations.
- Manage course delivery and assessment material.
- Ensure the day-to-day administrative running of all accredited and non -accredited training programmes.
- Dealing with all queries by email/phone for all training enquiries
- Manage training schedule calendars.
- Compile reports when requested.
- Financial administration/invoicing as required.
- Support the monitoring and quality assurance of training as per guidelines.
- Maintain secure records in line with data protection policies and procedures.
- Assist in the preparation and maintenance of accurate and timely assessment submissions, and related records, by inputting learner information through QQI Business System supported by the Internal Verifier
- Manage the distribution of Certificates (QQI, PHECC, Lantra, City and Guilds, ILM) /SOLAS Safepass cards to learners.
- Monitor the security and integrity of assessment materials in-house.



- Coordinate standardisation activities with Trainers and assessors in line with QA policies.
- Fully engage with FRS Training Quality system and participate in weekly QA meetings.

VII. Project Coordinator

Key Responsibilities:

- Printing of training course materials for Training Coordinators
- Manage the distribution of Certificates for PHECC to learners.
- Formulating reports periodically for FRS Training Manager
- Coordinate trainer induction training using the learning management system (LMS) i.e., Canvas
- Garda Vetting Liaison Person for FRS Training
- Liaise with FRS Network Marketing Department in relation to marketing and promotional activities.
- Maintain secure records in line with data protection policies and procedures.
- Maintain secure disposal of records in line with retention period.
- Assist with various projects as they arise.
- Fully engage with FRS Training Quality system and participate in weekly QA meetings.

VIII. Lead Trainer/PHECC Course Director

Key Responsibilities

- Effective management of assigned programme(s)
- Ensuring effective teaching, learning and assessment practices
- Attend programme board meetings and other internal committee meetings as required.
- Work with Internal Verifiers and External Verifiers
- Teaching on assigned modules or full programme(s)
- Maintaining adequate trainer panels for programme area in conjunction with operations
- Elicit and monitor trainer and learner feedback on an ongoing basis.
- Contribute to curriculum development for assigned programme(s)
- · Actively participate in ongoing self-evaluation, monitoring and review
- Contribute to new programme development.

IX. Trainer

Key Responsibilities

- Work with FRS Training in implementing all QA policies and procedures.
- Meet the teaching/ assessing personnel standards as stated in the relevant accrediting body's documents.
- Teaching and conducting assessments on assigned programme(s) in accordance with the accredited body's' training and examination standards.
- Support lead trainers/ PHECC Course Director in ensuring effective teaching and learning.
- Work with lead trainers/ PHECC Course Director in curriculum development and assessment instrument development
- Provide ongoing learner feedback and opportunities for development.
- Attend programme board meetings and other internal committee meetings as required.
- Work with Internal Verifies and External Verifiers.
- Act as coordinator for learner supports across all programmes.
- Implement FRS Training QA policies and procedures.
- Submit records of Continuous Professional Development annually

X. External Verifier

The external verifier is independent of FRS Training who is assigned a role and responsibility as specified by the accrediting body.



Key Responsibilities

- To provide independent authoritative confirmation of fair and consistent assessment of learners in accordance with national and the accrediting body standards.
- Confirming that assessment techniques and instruments are appropriate.
- Reviewing the internal verification report.
- Applying a sampling strategy.
- Moderating assessment results.
- Meeting with relevant personnel and students.
- Identifying any issues/irregularities in relation to the assessment process.
- Producing an external verification report.
- Participating in the results approval process, if agreed.
- Recommend results for approval.

QA Area	1 Governance & Management of Quality Assurance				
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Version No	Version No Revision Date Revised by Approved by Approval Date				
3.0	January 2023	QAM	Training Board	TBC	



QA AREA 2 DOCUMENTED APPROACH TO QUALITY ASSURANCE

FRS Training is an approved provider for the following accrediting bodies:

- Quality and Qualifications Ireland (QQI)
- Pre-Hospital Emergency Care Council (PHECC)
- City and Guilds (C&G)
- SOLAS
- LANTRA
- ILM

As part of our approved status FRS Training has developed a Quality Management System (QMS) that is supported by a range of QA policies and procedures (Table 1), covering all aspects of programme development, delivery, along with a suite of internal self-assessment and monitoring measures, that detail key quality assurance tasks in terms of ownership and responsibility. The documented approach to quality assurance with policies and procedures is aligned to statutory quality assurance guidelines set out by Quality and Qualifications Ireland (QQI), PHECC Quality Review Framework, 2019, City and Guilds and ILM Centre Handbook Quality Assurance Standards Version 1.0 9-August-2021 and Lantra Awards Provider Handbook v11. As a 1st provider of programmes and assessment leading to awards on the National Framework of Qualifications, ensuring internal systems meet QQI, PHECC, Lantra, SOLAS, City and Guilds and ILM guidelines.

The assessment procedures incorporate processes for 1st and 2nd party assessments. They will incorporate other party's own quality systems within the programme management and comply with registration with awarding bodies in contractual terms.

The FRS Training QMS includes regularly updated policies and procedures on each area of the 11 core QQI statutory guidelines which facilitates clear decision-making and follow-up. Systematic formal decision-making procedures are built into our QMS policies and procedures. Our policies and procedures also aim to align to the quality requirements of PHECC, Lantra, City and Guilds, ILM and SOLAS to the core areas as identified in Table 1.

As a 2nd provider of programmes awarded by QQI, SOLAS, Teagasc and through ETB accreditations, the internal systems meet awarding body requirements.

The management of QMS will be applied through the layered quality team, applying separation of roles and checks which maintain quality management integrity: Table 1 illustrates the policy areas and related policies and procedures in operation at FRS Training.

Continuous improvement and enhancement of the Quality Assurance Management System will be carried out using a systematic approach to self-assessment (Fig. 3).



Figure 4 Continuous Improvement & Self-assessment Model





Table 1 FRS Training SMS Policies and Procedures

QA Area	QAP Reference	Procedure Title
1. Governance and Management of Quality	<u>Q</u> AP1.1	Governance
Assurance	<u>QAP1.2</u>	Governance Units
	<u>QAP1.3</u>	Management of Quality Assurance
2. <u>Documented Approach to Quality</u>	<u>QAP2.1</u>	Documented Approach to Quality
<u>Assurance</u>		Assurance
3. Programmes of Education and Training	<u>QAP3.1</u>	Programme Development and Approval
	<u>QAP3.2</u>	Updates to Existing Programmes
	<u>QAP3.3</u>	Learner Entry Arrangements
	<u>QAP3.4</u>	Recognition of Prior Learning
	<u>QAP3.5</u>	Programme Monitoring and Review
4. Staff Recruitment, Management and	<u>QAP4.1</u>	Staff Recruitment
<u>Development</u>	<u>QAP4.2</u>	Staff Communication
	<u>QAP4.3</u>	Staff Development
5. Teaching and Learning	<u>QAP5.1</u>	Teaching and Learning
6. Assessment of Learners	<u>QAP6.1</u>	Assessment of Learners
7. Supports for Learners	<u>QAP7.1</u>	Supports for Learners
8. Information and Data Management	<u>QAP8.1</u>	Information Systems
	QAP8.2	Data Protection and FOI
9. Public Information and Communication	<u>QAP9.1</u>	Protection for Enrolled Learners
	<u>Q</u> AP9.2	Communication with Learners
	<u>QAP9.3</u>	Publication of QA Reports
10. Other Parties Involved in Education and	<u>QAP10.1</u>	Other Parties Involved in Education
Training		and Training
11. <u>Self-Evaluation, Monitoring and Review</u>	<u>QAP11.1</u>	Methodology
	<u>QAP11.2</u>	Frequency
	<u>QAP11.3</u>	Range
	<u>QAP11.4</u>	Learner Involvement
	<u>QAP11.5</u>	External Evaluation

QA Area	2	Documented Approa	ich to Quality Assurance		
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Version No	Revision Date	Revised by	Approved by	Approval Date	
3.0	January 2023	QAM	Academic Council	February 2023	



QA AREA 3 PROGRAMMES OF EDUCATION AND TRAINING

3.1 PROGRAMME DEVELOPMENT AND APPROVAL

QA Area	3. Programmes of Education and Training		
Procedure	Programme Development and Approval	Reference	QAP3.1

Policy:

There is a systematic process in place that underpins programme design and development with current employment and skills needs at national level. Learner admission, progression and recognition is supported by a joined-up approach, that consistently applies fair and consistent assessment of learners, recognition of prior learning, and protection of enrolled learners. Programme monitoring and review is supported by willingness to ensure that the programme achieves its aims and objectives in terms of producing candidates with the required skills and aptitudes that allow them to adapt themselves to the changing demands of work-based learning.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 Market Research: Conduct market research on the need for programmes. Attend meetings with stakeholders including Health & Safety Authority, SOLAS Supervisors, clients. Collate information on Learner enquiries to identify programme needs. Review Legislation and Regulations and EU Directives Review the previous learner feedback evaluation reports for requests for further programmes 	General Manager, Sales, and Marketing,	Market Research Report
 Business Case Proposal: Prepare a business case with high level objectives and preliminary resourcing plan and costings. 	Management Team	Business Case Proposal
3. <u>Business Case Review – Internal Approval:</u>	Leadership Team	Minutes of Decision meeting



 Consider proposal and make decisions to refuse or progress proposals for further development. Review resource requirements and make decisions to approve resource plan or to make proposals to the training board for decisions. Review resource plan proposals from the Leadership team and make decision to refuse or invest in the development of new programmes. Academic Council reviews and approves programme development proposals and 	Training Board Academic Council	 Resource Plan – Signed off. Resource plan proposal Meeting minutes – Training Board
 Praft Programme - Design & Development Appoint programme development team to include SMEs and Lead Trainer. Develop programme development project plan. Develop programme: Programme Overview Programme Management, Staffing and Implementation Programme Concept Access, Transfer and Progression procedures, Criteria and Arrangements Programme Curriculum Programme Module Information 	QAM Programme Development Team	 Programme Development Project Plan Programme Descriptor Template (QQI)
 Review & Evaluation Carry out a desk review of completed Programme Descriptor Templates and related documentation. Evaluation of the programme against QQI validation criteria 	QA Committee QAM Independent Evaluator	 Programme Descriptor Template (QQI) Evaluation Report
 Review & Evaluation - Internal Review of evaluator report and carry out any corrective action as required. 	Programme Development Team	Updated Programme Descriptor Template



			QAM			
 Prepare Validation Applic Complete QQI Applicatio Review Programme Desc Include Evaluation Repor Forward application and 	n Form riptor Template	ncil for approval	QAM Programme D Team QA Committe		• QQ	l Application Form I Programme Descriptor Template ependent Evaluation Report
 8. Internal Approval of App Review and approval of application for validation 	draft programme and documentatio	n related to	Academic Cou	uncil	• Aca	ademic Council meeting minutes
 9. Submit Application to QQI • Submit validation application to QQI in line with guidelines. • QQI will carry out an initial review for completeness of application and will then arrange for an expert panel review of the developed programme. 		QAM		 Correspondence relating to application 		
	review programme against specific on the second and a second at least to a second at least to a second and a second a second and a second a second a second a second and a second		Review Panel QAM Programme D Team		ParProAp	enda – panel visit nel Report ogramme Development and proval Policy and Procedure ality Policy and Procedure
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3.2 PROGRAMME UPDATES

QA Area	3. Programmes of Education and Training		
Procedure	Updates to existing programmes	Reference	QAP3.2

Policy:

It is the purpose of the FRS Training procedure on **Change Request** to ensure that our approach to regulate and outline the steps and responsibilities are followed when any changes are requested to programmes, and to establish how changes will be proposed, approved, monitored, and controlled

Method(s) used to carry out this p	procedure	Who does it	Evidence generated by this procedu	ure
 Propose changes to programme. Enter the particulars of the proposed changes on the Change Request Form and define the priority and time to carry out the changes. Submit the Change Request Form for review by email to the Lead Trainer/ PHECC Course Director for the programme 		Trainer	Change Request FormEmail	
 Review required changes to programme and make decisions to propose changes to the programme board for approval. 		Lead Trainer/ PHECC Course Director Programme Board	 Meeting minutes Update to Existing Programmes Policy and Procedure Development of Assessment materials Policy and Procedure 	
		Document Control		
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3.3 LEARNER ENTRY ARRANGEMENTS

3.0

QA Area	3. Programmes of Education and Training		
Procedure Title:	Learner Entry Arrangements	Reference	QAP3.3

Policy: It is the purpose of the FRS Training procedure on **Learner Entry Arrangements** to ensure that our approach to selecting and entering learners to our programmes are open fair, and consistent with our learner and stakeholder needs

lethod(s) used to carry out this p	procedure	Who does it	Evidence generated by this proced	dure
 based on module descripting guidelines in appropriate Inform potential Learners Brochures/websites/advectives of prior educations At first point of contact was regarding any requests for other special needs Trainer manual guidance information on requests for QA admin Inform program 	ertising of entry arrangements — al attainment, work experience ith learner, obtain information r reasonable accommodation, or on procedure for obtaining for reasonable accommodation. FRS nme Trainer of any indicated special r reasonable accommodation, prior	Lead Trainer/ PHECC Course Director Programme Boards Training Coordinator QAM Sales Managers	 Programme Application Fe Reasonable Accommodati Programme Application Fe 	yers /programme brochures ns on file ers/website Procedure and Process on Fil orm on Form orm asonable Accommodation nts Policy and Procedure
		Document Control		
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3.4 RECOGNITION OF PRIOR LEARNING

QA Area	3. Programmes of Education and	Training			
Procedure: Recognition of Prior Learning			Reference	QAP3.4	
	Training procedure on Recognition of I ace (non-Accredited) of our learners wh	=		recognises the accredited	d prior learning and relevant
Method(s) used to carry out this procedure Who does it Evidence generated by this procedure			ocedure		
 Process all learner requests for the recognition of their prior learning for participation on FRS programmes. Correspond with QQI and other accrediting bodies (PHECC, Lantra, City & Guilds, ILM, SOLAS) on RPL matters Arising 		QA Dept Programme Board	•	 Records and all documentation on Prior Learning kept on file. Recognition of Prior Learning Policy and Procedure 	
		Document Control			
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3.5 PROGRAMME MONITORING AND REVIEW

QA Area	3. Programmes of Education and Training		
Procedure Title:	Programme Monitoring and Review	Reference	QAP3.5

Purpose: The Quality Committee is the operational forum for oversight of how quality assurance policies and procedures are implemented at organisational level. Operational ownership of the FRS Quality Assurance Manual sits within this committee, with any identified issues in relation to, or breaches of, stated quality assurance policies and procedures, being tabled, and discussed at the committee, in order to agree on appropriate remedial actions. Where necessary, the committee may also decide to update or amend any aspect of existing policies and procedures, in response to changes in custom and practice of training delivery.

ethod(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
in terms of operational programme management, it will be the	Programme Boards Lead Trainer/ PHECC Course Director QAM Quality Assurance Committee	 Quality Assurance Committee Agenda Trainer End of Programme Report Form Learner Support requirements for current programmes, learner suppor requests, special needs, and reasonable accommodation in respect of assessment. Learner Feedback Learner Attendance Records – Internal Verifiers Report Cross Moderation Report. External Verification Learner Appeals Form Authorship and Acknowledgement Form



3.	committee shall also be responsible for ensuring that the learner handbook, and the learner induction process are regularly reviewed to ensure compliance with existing custom and practice. Assessment, Marking and Grading The Committee shall report on any critical issues in relation to the assessment, marking and grading of learner work, that have been identified through the feedback process, or through the formal programme monitoring process, and decide on the appropriate course of action to address identified issues in a timely manner. Where there are identified critical issues with documentation in relation to learner assessment, the committee shall consider if these issues warrant an updating of existing documentation		
4. •	Risk Management The Committee shall, via the FRS Programme Risk Log, pay close attention to current programme risk, and the likelihood of future programme risk, and decide on the appropriate level of response to mitigate against identified risk, and risk impact. Where critical risk has been identified through the feedback process, or the formal programme monitoring process, the committee shall decide to allocate appropriate resources at field level to deal with the immediate causes of the risk. In relation to programmes delivered in partnership with Education and Training Boards, the committee shall decide on which team member (s) shall be tasked with communicating with the ETB on proposed FRS remedial quality assurance action planning. Field Quality Assurance Action Planning The Committee shall consider allocation of resources to monitor programmes in the field and decide on planning and scheduling of site programmes site visits by the pool of SME. This may be in response to immediate risk, or as part of the annual programme monitoring process. The committee shall also consider the need for programme specific. standardisation activities, and plan appropriately for these to be	Quality Assurance Committee Programme Boards Lead Trainer/ PHECC Course Director Coordinator QAM	 FRS Quality Assurance Risk Log Risk Management Policy and Procedure Monitoring Reports



scheduled with the pool of SME. The Committee shall also review submitted reporting from both monitoring and standardisation activities and decide on whether to enter any critical issues on the FRS Programme Risk Log, and/or on the appropriate level of action to be taken, in response to the information detailed in these field reports.

- 6. Continuous Quality Improvement
- The Committee shall regularly consider the need for any and all quality improvement activities at programme level, or in response to identified issues in relation to the FRS Quality Manual. Proposals for quality improvement from Trainers, SME, or from members of the committee itself, shall be discussed and agreed on, and subsequent planning for quality improvement activities, in terms of improved policies and procedures, improved custom and practice, or improved learner experience, tabled as part of the action planning agenda for the Committee.
- 7. Programme Monitoring and Review:
- To monitor the implementation and delivery of FRS programmes of training, to ensure compliance with QQI and other accrediting body standards of teaching, learning and assessment, along with FRS internal quality policies and procedures, as detailed in the Quality Manual, and also to review annually the structure, content, entry requirements, curriculum, and assessment strategies of the programme to ensure:
- a) the maintenance of academic and professional standards for the programmes/disciplines concerned, ensuring they conform to benchmarks and standards determined by QQI, PHECC, Lantra, City & Guilds, ILM, SOLAS and the criteria contained in the National Framework of Qualifications.
- b) that all proposed major changes to QQI programmes are submitted to and approved by the board of management and the Quality Assurance Committee and submitted to QQI for formalised approval.

- Audit reports
- Change request forms.
- Action plans

- Meeting minutes
- QA Audit reports
- Action Plans
- Change request forms.
- Programme Monitoring and Review Policy and Procedure



c) that minor changes are recorded in the minutes of the Programme Board meeting at which they were agreed, and sent to the Quality Assurance Committee for approval, prior to being incorporated into the Programme Schedule.

d) that the approved programme schedule is reviewed annually, and a record maintained of the evolution of the programme since its approval by QQI. The Programme Board will review the Approved Programme Schedule at the first programme board of the year.

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QA AREA 4 STAFF RECRUITMENT, MANAGEMENT AND DEVELOPMENT

4.1 STAFF RECRUITMENT

QA Area	4. Staff Recruitment, Management and Development		
Procedure	Staff Recruitment	Reference	QAP4.1

Policy:

It is the Policy of FRS Training to professionally recruit and develop all staff engaged in the provision of our programmes and services to learners. FRS Training applies a systematic approach to the recruitment and engagement of staff. Recruitment is carried out by trained personnel with the assistance of FRS Recruitment. Induction training is compulsory for all new staff. Existing staff's training needs are appraised annually. FRS Training ensures that academic staff have adequate experience and expertise to fulfil their designated roles and thereby enhance the teaching and learning environment for learners.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 Teaching gap identified by General Manager or Strategic Plan Job Specification & Description Defines roles, responsibilities, and codes of conduct. Academic, Professional, and technical standards for all staff defined. Pedagogical Standards set for teaching staff (including maintenance and enhancement) Consult with each awarding body's required teaching staff standards e.g., PHECC Teaching Faculty Framework and PHECC Education and Training Standard, ILM & City and Guilds Centre Handbook Quality Assurance Standards Version 1.0, Lantra Awards Provider Handbook v11, SOLAS CSCS QSCS Operations Manual for ATOS QA40_v02.0_AUG_2020 	General Manager QAM	 Strategic Plan Published Job description



or the requirements of th	ne QQI Core Quality			
requirements as appropr	iate			
 Advertising & selection for Screen, interview, verify plants knowledge, and experien member. 	pedagogical training, certification,	FRS Recruitment QAM & General Manager	 Advertising Curriculum Vitae's, Interviscoring sheets Trainer Recruitment and Secondarie Verification of Qualification Trainer Information storage FRS Training Staff HR Police 	on policy and Procedure ge Policy and Procedure
professional staff for theAllocate staff to duties ro	ers is used when engaging delivery of programmes. les and functions based on experience. CV's and contracts of engagement.	General Manager	 Contract of employment (I Trainer Induction & Engage Trainer Roles and Respons Conflict of Interest Policy a 	ement Policy and Procedure ibilities declaration
		Document Control		
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4.2 STAFF COMMUNICATION

QA Area	4. Staff Recruitment, Management and Development		
Procedure	Staff Communication	Reference	QAP4.2

Policy:

It is the policy and culture of FRS Training to maintain effective two-way communication between all staff and decision makers. Staff members are collected and used periodically through internal self-monitoring and programme review processes. The Programme Board reviews all programmes and staff members are kept informed of all issues relating to their programme areas by the QAM as appropriate. The Trainer manual provides guidance for Trainers on communications within FRS Training.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure	
 Programme Board Meetings Programme feedback, academic updates, compliance, and legislative changes Annual staff performance appraisal Meetings with Trainer forms on file GDPR announcements and updates 	All Members QAM General Manager Data Protection Officer	 Agendas and minutes of meetings on file for meetings All formal communications filed. Reviews on file Annual Staff Performance Appraisal Policy and Procedure Staff Communication Policy and Procedure Trainer Feedback Policy and Procedure Communication with Trainers Policy and Procedure 	
Document Control			

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4.3 STAFF DEVELOPMENT

QA Area	4. Staff Recruitment, Management and Development		
Procedure	Staff Development	Reference	QAP4.3

Policy:

It is the Policy of FRS Training to provide opportunities for staff development by systematically engaging with staff in both directive (two annual mandatory workshops for all teaching staff) and non-directive ways on their continuous professional training. It is also the policy of FRS Training to assist new staff by offering comprehensive mandatory Induction Training and mentoring. Performance reviews of all staff are carried out annual on by the General Manager and any performance gaps are addressed. The Programme Board continuously assesses performance throughout the year.

Method(s) used to carry out this procedure		Who does it	Evidence generated by this procedure	
 Induction Training (Mandatory) via FRS Training Online Campus Annual L & D Workshops (Mandatory) FESS / ETBI Workshops (Invited) International conference on engaging pedagogy (elective) CPD Training 		Training Co-Ordinator QAM QAM QAM	 Course materials & records of dates held and attendances. Staff induction Training Policy and procedure Staff CPD Policy and procedure Workshop Details and dates Notifications to staff 	
	Document Control			
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QA AREA 5 TEACHING AND LEARNING

QA Area	5. Teaching and Learning		
Procedure	Teaching and Learning	Reference	QAP5.1

Policy:

FRS approach to teaching, learning is informed by an understanding of the needs of adult learners in the field of vocational education and training, and an appreciation of the challenges faced by adult learners both in developing their knowledge, practical work-based skills, and competencies, and in sustaining a motivated approach to self-directed learning.

This can be illustrated by Knowles' five assumptions regarding adult learners:

- Self-Concept Because adults are at a mature developmental stage, they have a more secure self-concept than children. This allows them to take part in directing their own learning.
- Past Learning Experience Adults have a vast array of experiences to draw on as they learn, as opposed to children who are in the process of gaining new experiences.
- Readiness to Learn Many adults have reached a point in which they see the value of education and are ready to be serious about and focused on learning.
- Practical Reasons to Learn Adults are looking for practical, problem-centered approaches to learning. Many adults return to continuing education for specific practical reasons, such as entering a new field.
- Driven by Internal Motivation While many children are driven by external motivators such as punishment if they get bad grades or rewards if they get good grades adults are more internally motivated.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 Teaching and learning The quality of teaching and learning is monitored on an ongoing basis through Trainer monitoring visits and learner feedback. Approach to Adult Teaching and Learning - Malcom Knowles (Refer to chart below) 	IV Team Training coordinator Sales Managers	 Enquiries, Applications forms, Registration forms, attendance sheets, Assessments, Exam results, Website, Exam results, CRM, Website



 self-monitoring is undertaken throughout the year and self- evaluation will incorporate learners' experiences. Staff development is ongoing and CPD encompasses teaching and learning 		Document Control	 Trainer Observation Policy and Procedure Verification on Assessment Code of Conduct Policy and Procedure Course Co-Ordination Policy and Procedure Trainer Training Delivery Policy and Procedure Programme Co-ordination Policy and Procedure Non -Conforming Service policy and Procedure 	
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(QA AREA 6 ASSESSMENT OF LEARNERS				
QA Area 6. Assessment of Learners					
	Procedure Title:	Assessment of Learner Achievement	Reference	QAP6.1	

Policy:

FRS has in place an effective series of QA policies and procedures to ensure the validity, authenticity, and reliability of the assessment process within programme delivery. The integrity of the assessment process is protected by a wide range of checks and controls, administered by both internal and external staff, to promote fairness and consistency of learning achievement within suites of programmes, and across the organisation, in terms of custom and practice. There is in place a systematic series of feedback measures, designed to encourage internal analysis and reflection on all areas of programme assessment, with the aim of promoting increased best practice in terms of ensuring that programme assessments remain fit for purpose, and current to industry and work-related standards.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 Coordinated Planning of Assessment Produce the assessment plans and guidelines, exercises, exams, skills demonstration, assignments/project brief for each programme being delivered for awards. Assessment instruments will be developed in line with the specified assessment technique outlined in Component Specification of the module. Address any special learning requirements. Keep records of agendas and minutes staff meetings 	Lead Trainer/ PHECC Course Director Programme Board QAM	 Assessment plans in the Master Programme Manual on file at the centre Master copy of assessment plans for each programme on IT system at the centre. Assessment guidelines. Records of accommodations around assessment. Fair and Consistent Assessment of Learners Policy and procedures Learner Attendance Policy and Procedure Processing Registration and Certification Policy and Procedure.
 Information to Learners Provide information to learners on their assessment methods and standards to be achieved (customised from Module 	Lead Trainer/ PHECC Course Director/ PHECC Course Director	 Information on our assessment practice and standard for each programme on our website Printed information on assessment practice and standard for each programme on our printed material to learners (brochures)



 Descriptors) for their programmes and awards Issue information on assessment to learners including scheduling of exams, assignments for on-the-Job learning, learner own responsibilities, Learner Support etc. 	Programme Board	 Centre Handbook on file at the centre Learner Induction Programme Exam and Assignment briefs
 Review Learner Feedback Evaluation Reports Provide learners with information on options available to them for repeating assessments – Theoretical or On the Job. Provide Learners with details on our assessment appeals processes and procedure 		 Analysis of Learner Feedback evaluation Reports on file Learners Handbook on file Learners Handbook and Guidelines on Assessments Appeals process/procedure on file at the centre. Communication with Learners Policy and Procedure Information to Learners Policy and Procedure Learner Evaluation Policy and Procedure
 Security of Assessments Secure facility available for storage of all programme materials Assessment Packs Prepared (Exam Questionnaires and Assignment details for Learners) at centre for each programme and issue these assessment packs to programme Trainers/ Assessors on commencement of each programme. Learners complete the sign in (attendance) sheets for the assessment events including their PPS number, course identification and counter signed by the Trainer/Assessor. Learners required to complete authorship statement on submission of projects and assignments. Review Trainers/Assessor Feedback Report Form for comments on the supervision of assessments and assessment processes Train Trainer/ Assessors on the conduct of assessment processes Maintain secure and confidential records on any appeals lodged by learners 	Lead Trainer/ PHECC Course Director/ PHECC Course Director Programme Board Quality Assurance Administration	 Authorship statements Submission Sheets Examination Packs Secured files. FRS Secure Storage and Handling of Assessment Materials Policy and Procedure Trainers Secure Storage and Handling of Assessment Materials Policy and Procedure. Recognition of Prior Learning Policy and Procedure



 4. Reasonable Accommodation Accommodations around assessments Communication of Reasonable Accommodation requests to Trainer by FRS QA Dept, prior to programme commencement Communication of Reasonable Accommodation requests from Trainer to FRS QA Dept 	Lead Trainer/ PHECC Course Director Programme Boards	 Reasonable accommodation request forms Correspondence Meeting minutes Reasonable Accommodation Policy and Procedure Learner Extenuating Circumstances Policy and Procedure
 Train Trainer/ Assessors on alternative methods of assessment to cater for the individual needs of learners. Review the Internal Verifiers Report for records of alternative methods of assessment used. Review Learner Feedback Evaluation Reports 		
 5. Consistency of marking between Assessors Produce all assessment packs and materials based on guidelines, standards and requirements as set out in the programme descriptors. Comprehensive guidelines for assessment pre course commencement, Marking scheme, sample answers. Cross moderation engaged where appropriate by the assessment team or a Lead Trainer/ PHECC Course Director. Trainers briefed on assessment pre course commencement. Cross Moderation 	Programme Boards Internal Verifier QAM	 Assessment guidelines Cross moderation reports Cross moderation Policy and Procedure Consistency in Assessment Marking Policy and Procedure Malpractice and Maladministration Policy and Procedure
 6. Third Party Assessment Conduct briefings on assessment practice with any third parties involved with assessment such as employers, workplace manager, etc. Provide learners with "On the Job" Learning Logs to facilitate. assessment by third parties (employers) Review the internal verifiers report for recommendations and actions to be taken on any assessment activities performed by third parties 	Lead Trainer/ PHECC Course Director QAM	 Briefing materials Correspondence Third Party Assessment Policy and Procedure



 Internal Verification Documented Internal Verifier Process Nominate staff member as Internal Verifier 	Trainers, Assessors Internal Verifier Programme Boards	 Meeting minutes IV checklist IV report Internal Verification Policy and Procedure
 Train Internal Verifier on Internal Verification process and practice by attendance at seminars, workshops, and briefings Internal verifier produces, signs, and dates the Internal Verification Report for the Centre (Samples results/Checks accuracy and evidence produced by Learners and Trainers for awards) Internal Verifier reports to the Results Approval Panel Document a sampling strategy 		
 8. External Verification Documented External Verification Process Nominate an External Verifier(s) from the QQI approved panel. Engage External Verifier(s) and produce report on External Verification Results Approval Panel reviews External Verification report 	Internal Verifier QAM Academic Council	 Meeting Minutes Offer Letter External Verification Process Policy and Procedure External Verifier Engagement Policy and Procedure
 9. Feedback to Learners Trainer provides learners with constructive feedback at various times during the programme depending on programme duration. Usually if 5 days or less at the end of programme Trainer provides feedback to learners on results of exams and course work undertaken (written projects, assignments, practical demonstrations) Trainer provides verbal feedback to the learner on a "one to one" based on assessment report and results achieved by each learner during the delivery of courses. Review the Trainers feedback report for details of feedback given to learners during the delivery of the programme. 	Trainers	 Feedback forms Provisional results sheets/letters Provisional Results Policy and Procedure



		P
Review the learner feedback evaluation forms		
 Review the SOLAS monitoring visit report on the quality of feedback given to learners by Trainers 		
 Learner Appeals Provide learners with written information on the appeals process (e.g., time scale 14 days etc.) Provide learners with a procedure sheet for making appeals. Process and keep records of any learner appeals processed. Keep records of any correspondence with QQI on learner appeals 	Appeals Board	 Appeal Applications Correspondence Evaluator Reports Meeting minutes Learner Appeals Policy and Procedure



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 Train the centre Results A responsibilities Record agendas and min Panel Results Approval Panel reverifiers report, in order results. Keep records and copies 	tre Results Approval Panel at the centre. Approval Panel on roles and utes of meetings of the Results Approval eviews IV report, External to finally approve learners' of all learner results approved by the esults are sent to the accrediting body	Results Approval Panel Internal Verifier Trainer/Assessors QAM	 Results Approval Report Meeting minutes Results Approval Policy and Procedure 	
learners, staff or Trainers assessment by reviewing verifiers report. Produce and keep record the correction of errors. Correspond and brief QC Lantra, City & Guilds, ILN and /or deliberate acts b invalidate the integrity o Review the External Veri	-	Internal Verifier QAM Programme Boards	Meeting Minutes Corrective and Preventative Action Policy and Procedure	
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QA AREA 7 SUPPORTS FOR LEARNERS

QA Area	7. Support for Learners		
Procedure	Supports for Learners	Reference	QAP7.1

Policy:

It is the Policy of FRS Training to provide a range of learning resources and learner supports which are coherent and integrated and which provide a holistic training experience for the learner throughout the programme.

It is also the policy of FRS Training to ensure that the adequacy of the supports and resources available to learners is monitored throughout programme delivery and at programme review stage. Learner needs are identified at prior to programme commencement, with learners regularly being asked for feedback regarding the appropriateness of learning opportunities and learning resources available to them during training. The needs of a diverse learner population are considered as part of programme development and delivery, with many individual learner support needs being addressed by the programme Trainer where possible.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 Suitability of the training location is considered and prior to the commencement of training by completing a premises checklist which identifies the following criteria- accessibility, suitable size of venue for the training being delivered, all the resources on location to deliver the training programme i.e., equipment, computers, materials etc. A database of suitable training venues exists which meet the criteria of the premises checklist required for the training programme. This database will be held in Head office and made accessible to all FRS training personnel. Training materials and assessments will be developed or adapted to suit the needs of the learners that are identified 	QAM Programme Board Sales Managers Academic Council Trainers	 Training premises checklists Approved training premises database Course Materials Website Learner Induction Sales Manager's Signed Declarations Learner's Signed Declarations Complaint Forms Issues Log Reports Improvement Plans Minutes of Meetings Emails Annual Review of Programmes Report Minutes of Council Meetings



through the FRS Training policy on Reasonable Accommodation for learners.

Learners are informed about the full range of services available to them.

- FRS website continuously updated to include a list of all support services available linked to Training policies and procedures e.g., Reasonable Accommodation Policy
- Sales Managers are made aware of the learner supports provided. Also, a copy of the relevant learner support policies and procedures is supplied to all Sales Managers for ease of reference.
- The communication of learners supports is included in the signed Sales Managers role and responsibilities declaration.
- Sales Managers are required to discuss Learner Supports at the enquiry stage and are required to correctly inform learners prior to programme registration if their needs can be fully addressed.
- Upon commencement of each training programme learners are required to complete an induction session which identifies learner supports and all relevant FRS Training policies.
- Learners are required to sign a declaration stating that they
 have read and understand the information contained within the
 induction session.

Learners are surveyed annually for their overall impression of learning resources and learner supports.

- Learner feedback questionnaires distributed and collected for every programme throughout the year.
- QA Dept provides additional oversight through monitoring visits to Trainers and programmes.
- All Learner feedback is collated regularly, to identify course. issues and help early resolution.

- Mandatory and Elective Workshops
- All Staff CPD Attendance Sheets
- Staff Meeting Records
- Minutes of Programme Board Meetings
- Website
- CPD workshop notifications
- Learner Feedback forms
- Complaints Log
- Academic Council Membership
- Information to Learner Policy and Procedure
- Complaints and Compliments Policy and Procedure
- Training Resources Policy and Procedure
- Learner Induction Policy and Procedure
- Managing the Learner Journey Policy and Procedure



 Semi-formal complaints resolution available at the point of service as well as contact details for formal complaint escalation to an independent officer.

Learner perspectives about the sufficiency and quality of learning resources and learner supports are listened to.

- All learner feedback forms will be reviewed by the Programme Board, QAM and all feedback will be summarised and reported to the Academic Council.
- Feedback review and a list of action points compiled with resolution action recorded, dated, and implemented.
- Issues in relation to training materials needing amendments are updated in consultation with the relevant subject matter expert.
- Staff and Trainers advised of the existence of new versions of training materials and informed by email of the correct version to use.

All learning resources and learner supports are responsive to (i) the needs of the programme; (ii) programme review and other evaluation activities and (iii) deliberative or decision-making processes requiring feedback on learner support.

- Programmes annually reviewed using learner feedback forms and IV and EV feedback as reference material.
- Recommendations of improvement are made and communicated to all relevant staff to ensure implementation.
- Subject Matter Experts (SME) will be engaged to review and amend course materials to ensure they are relevant to the qualification and industry.
- Trainers' CPD activities organised yearly.



Different learner support/resource units benefit from networking with each other to ensure a coherent approach.

- All staff complete relevant CPD training on FRS policies and procedures in relation to training.
- Staff meetings are held quarterly to discuss all matters and provide convergence.

Learner resources and supports are bench marked against standards.

- ETB quality assurance policies are used as a benchmark when developing policies and procedures.
- QQI updates are reviewed to ensure standards are being met.

Pastoral care

- All training personnel are encouraged to be supportive, empathetic and be willing to provide guidance. This approach is recommended in the FRS policy on Trainer Conduct and Behaviour.
- All Trainers are encouraged to seek support and guidance from FRS administration staff in relation any social, emotional, and educational issues.
- Safeguarding policy in place to safe- guard vulnerable persons and learners under the age of 18 years. This policy is available to learners at the training facility with the details of the designated liaison person clearly displayed.
- FRS policy on Facilitating Diversity, Equality and Code of Conduct (including harassment policy) in place to inform all learners of their right to enjoy a positive experience.
- Trainers to provide feedback to learners on a one-to-one basis in a constructive manner to encourage the learner's development and self- esteem.

- Learner Code of Conduct Policy and Procedure
- Learner Welfare Policy and Procedure
- Equality and Diversity and Inclusion Policy and Procedure
- Safe- Guarding Policy and Procedure
- Garda Vetting Policy and Procedure
- Trainer Code of Conduct Policy and Procedure
- FRS Staff Code of Conduct Policy and Procedure
- Learner Disciplinary Policy and Procedure
- Misuse of Substances Policy and Procedure
- Health and Safety Policy and Procedure
- Animal Welfare Policy and Procedure



Access to services related to programmes.

- User friendly FRS Training website which is maintained and updated regularly by our IT Department.
- Support and administration staff are appropriately qualified and are offered opportunities for continuous professional development.

Learner representation

FRS Training provide mechanisms for learners to make representations to the provider about matters of general concern to the learner body through the following,

- Learner feedback form
- Learner Representation on Academic Council

Guidance

Accurate and relevant information available to the public on all programmes together with details of further relevant training programmes and potential career pathways

• Learner Representation Policy and Procedure

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QA AREA 8 INFORMATION AND DATA MANAGEMENT

8.1 INFORMATION SYSTEMS

QA Area	8. Information and Data management		
Procedure	Information Systems and Data Management	Reference	QAP8.1

Policy:

It is the policy of FRS Training to gather information from a variety of sources for a variety of uses during the course of business. Learner feedback and programme information is needed and used systematically to make improvements to programmes and levels of service to learners. Controls and structures are in place to generate named data/reports which are communicated to staff and management for self-monitoring and planning purposes. It is the policy of FRS Training to store data in line with current GDPR legislation. FRS Training uses a data retention register for recording and monitoring the storage of learner data.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 Information gathered at first point of contact through to programme entry. Information gathered throughout the programme. Information generated gathered after completion of the programme 	Sales Managers Trainers Quality Team General Manager	 CRM Website, applications forms and registration forms. CRM Reports. Database Assessments, Exam results, QQI Infographics, CRM Reports, Learner Feedback, IV and EV reports, Database Self-monitoring reports & evaluation reports, Academic council minutes.
 Entry level information gathered. Access transfer and progression options appraised. Course registration, information Learner supports information 	QAM Training Co- Ordinator Sales Managers	 Enquiries, Applications forms, Registration forms stored on CRM



Attendance, Assessments certification for all candid	s, exam results, awards conferred, for lates	Trainers Training Coordinator IV Team	 Attendance sheets, Assessment results, Exam results stored on CRM. Relevant information published on the website. Learner Data Retention Policy and Procedure Document Control Policy and Procedure 		
Market Research		Marketing	• Reports		
Programme Information	Programme Information		• Reports		
Planning Meetings		Leadership Team	Planning Meetings A	Agenda & Minutes	
Reports generated releva	nt to planning criteria	Management Team	 Planning Meetings Agenda & Minutes Planning Reports on sever 		
Attendance and outcome data entered on CRM for all learners registered on programmes		Sales Manager	 Attendance and outcome data entered on CRM for all learners registered on programmes 		
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8.2 DATA PROTECTION AND FREEDOM OF INFORMATION						
QA Area	QA Area 8. Information and Data Management					
Procedure	Data Protection and Freedom o	Data Protection and Freedom of Information Reference QAP8.2			QAP8.2	
Policy: It is the Policy of FRS Training to co	Policy: It is the Policy of FRS Training to comply fully with Data Protection Legislation and Freedom of Information legislation					
Method(s) used to carry out this p	rocedure	Who does it	Eviden	ce generated by this proced	dure	
 Data Protection and Freedom of Information All staff are bound by The FRS Training Data Protection and GDPR Policies and Procedures and associated Procedures. Additional training on GDPR also mandatory All FRS Training Staff Data Protection Policy and Procedure, General Protection Regulations Policy and Procedure associated policies Photographic Evidence and Consent Policy and Procedure 				d Procedure, General Data blicy and Procedure and		
 Equipment All devices within an FRS Network are protected by a WatchGuard firewall which are continually monitored by our 3rd party support company. 			•	IT Equipment Service log		
All relevant programme data is stored on the Training share. Accessible only to devices physically connected to the Internal network.		IT Team	 FRS data base CRM One Drive Secured website 			
		Document Control				
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QA AREA 9 PUBLIC INFORMATION AND COMMUNICATION

9.1 PEL ARRANGEMENTS

QA Area	9. Public Information and Communication		
Procedure Title:	Protection for Enrolled Learners	Reference	QAP9.1

Purpose:

It is the purpose of the FRS Training procedure on Cessation of Programmes to ensure that our centre provides enough protection to Enrolled learners in the event of FRS being unable to provide an adequate programme for any reason.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
Have in place a sufficient fund to cover the relevant number of learners on the programme at any given time	Training Board	 Surety bond in place – copy available for inspection. Protection for Enrolled Learners Policy and Procedures
 Ensure FRS Training continues to be a profitable training provider supplying a top-quality service to its learners 	Training Board Leadership Team	Annual AccountsStrategic PlanningMeeting Minutes

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9.2 COMMUNICATION WITH LEARNERS

QA Area	9. Public Information and Communication		
Procedure:	Communication with Learners	Reference	QAP9.2

Purpose:

It is the purpose of the FRS Training procedure on Communication with Learners to ensure that our learners are communicated with at all times in line with our policy on communications and that our learners are continuously motivated and facilitated to achieve their awards and in turn they are provided with opportunities to give us feedback on their learning with us. The type and scope of information provided to learners is in line with current QQI Core Statutory guidelines on Public Information Communication and our accrediting body's (PHECC, Lantra, City & Guilds, ILM, SOLAS) guidelines. Learners also have an opportunity to opt in or out of public communications distributed by e mail from the marketing department in line with current GDPR regulations.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
Forward programme brochures and Flyers to learners prior to commencement of programme via email	Administrator/Sales staff	Brochures and Flyers on file at the centre, generated by the marketing department.
Process all Learner programme Application forms signed by learners and Fee receipts	Administrator/ Sales Staff	 All learner Programme Application forms on file Emails on server
Provide website with programme details for all learners	QAM, Marketing	Centre web site Roscrea managed by the Marketing Department
 Provide learners with a centre Handbook (accessible on website) 	Lead Trainer/ PHECC Course Director	Learner induction handbook on website and available on request from FRS
Support Learners during assignment work, course work and project work	Trainers	 Trainer contact details on assignment cover page made available to learner for any enquiries/support/back up during assignment work period



each programme Conduct a formal Presentation of Certification to learners		QAM Lead Trainer/ PHECC Course Directors	 Learner feedback report forms analysed and retaine on file. Trainer feedback to learners during and at the end of programme. Trainer end of programme report form Hold a presentation evening for presentation of QQI Major Award Certificates. 		
Keep list of Learner enquiries and allocations to programmes and send reminders		Administrator and sales staff	Course enquiries on the IT system FRS CRM online booking format		
	Document Control				
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9.3 PUBLICATION OF QUALITY ASSURANCE EVALUATION REPORTS

QA Area	9 Public Information & Communication		
Procedure	Publication of QA Reports	Reference	QAP9.3

Policy:

FRS Training policies and procedures ensure that information published is clear, accurate, objective, up to date and easily accessible. Information published in respect of programmes of education and training complies with requirements of the 2012 Act, including the requirements specified on preparing and reporting on quality assurance procedures; publishing quality assurance procedures; information relating to accreditation/validation of programmes and programmes that are nonaccredited or do not lead to awards; the completion of programmes and attainment of standards; procedures for access, transfer and progression; the International Education Mark; information for enrolled learners; the register of providers and the database of awards and programmes maintained by QQI.

 FRS Training is committed to publication of quality assurance evaluation reports in a written report and, where appropriate, a quality improvement plan on the FRS Training website as soon as practicable after the evaluation event and in an accessible manner. QAM QAM QAR Reports Marketing Dept Publication of Quality Assurance Reports Policy and Procedure 	Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
	assurance evaluation reports in a written report and, where appropriate, a quality improvement plan on the FRS Training website as soon as practicable after the		 QA Reports Publication of Quality Assurance

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QA AREA 10 OTHER PARTIES INVOLVED IN EDUCATOIN AND TRAINING

QA Area	10. Other Parties Involved in Education and Training		
Procedure	Other Parties Involved in Education and Training	Reference	QAP10.1

Policy:

FRS Training currently does not engage in collaborative provision relationships where another training provider advertises and delivers courses and wishes to claim certification through our approved centre. FRS Training are committed to ensuring that any collaborations arrangements and partnerships we engage with are organised with reputable bodies and are subject to appropriate internal and external quality assurance procedures.

On occasion FRS Training are a third-party supplier to Education Training Board feeding into QA and certification processes. As a contractor, FRS Training must, at a minimum, meet the Quality Assurance guidelines detailed in the Sector Specific Quality Assurance (QA) Guidelines issued by QQI in the application of assessment processes. FRST must comply, and co-operate with, the ETBs Quality Assurance (QA) systems and processes. FRS Training, operating as a second provider for ETB Partners, conduct training delivery and assessment within the parameters of the Transitional Quality Assurance System and associated forms and resources. The following high-level process map is indicative of the workflow relating to QA on ETB programmes and compliance with TQAS requirements.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
We understand as a provider we carry full responsibility for all aspects of delivery, including quality and standards, teaching by qualified staff, adequate resources and facilities, and adequate measures to protect the welfare of learners during a collaboration provision relationship with another training provider.	Training Board Academic Council General Manager	 Third Party Collaboration Policy and Procedure Communicating with Awarding Body Policy and Procedure
 Collaboration arrangements will only be considered if they are viable as part of FRS Training's strategic plan and are permitted within the approval status of our accrediting body. Appropriate due diligence and approval by FRS Training Governance 	QAM General Manager	 Third Party Training Delivery and Assessment Policy and Procedure.
would be required before any other party/individual collaboration would be considered, with formal approvals by both the Academic Council and Training Board.		Memorandum of UnderstandingMinutes of meetings
 Collaborating other parties / individuals must be in a position to demonstrate quality and breadth of training and educational opportunities within the area of subject matter that complements FRS Training's own existing provision. 		



- 4. Prior to approval an initial meeting with the QA Manager and General Manager and the collaborating other party /individual will be arranged to determine their alignment to FRS Training's quality assurance and teaching and learning ethos and values
- 5. Collaborating other party will be required to provide evidence relating to their academic, financial, and legal status.
- 6. FRS Training will develop a contingency plan.
- 7. FRS Training will get assurance from the collaborating other party.
- 8. Proposal with supporting documentation will be presented to the Academic Council and Training Board for approval.
- 9. Boards to seek further information from the collaborating other party in decision making process.
- 10. Memorandum of Understanding will be developed

Several ETB documents have been prepared to meet the requirements. of the Qualifications (Education and Training) Act 1999. The documents and systems listed below are also related to ETB assessment:

Appeal of Assessment Result Procedure

- Procedures for Managing Assessment System Malpractice
- Learner Guide to Assessment
- Quality Assurance Assessment Policy and Operating Procedures
- Policy on Assessment Development, Marking and Grading
- Training Standards System

The ETB Assessment Regulations underpin the planning, coordination, conduct, marking and storage of assessments, the recording and approval of results, and the verification and authentication of all ETB assessments leading to the request of an award from recognised bodies whose awards are within or aligned with the National Framework of Qualifications (NFQ). These regulations specifically cover:

Training Coordinator

Trainers

- TQAS-6c-F01a Annual course assessment process and results approval plan
- TQAS-6c-F03 Learner Request for Assessment Support and Approval Form
- TQAS-6c-F04 Assessment Supervisor and Assessor Report
- TQAS-6c-F11 Notification of Assessment Event and Assessment Request Form
- TQAS-6c-F12 Course Summary Assessment Sheet and Results Approval Form
- TQAS-6d-F01 Internal Verification Report on the Conduct of the Assessment Process
- TOAS-6e-F01 Peer Review of Assessment Results
- TQAS-6f-F01 Internal Verification of Assessment Results (Results Approval Checklist)



Planning and coordinatio	n of assessment		TQAS-6i-F01 Checklis	st for Submission of Certificate
 Preparing for, conducting 	, and concluding assessment events		Requests	
 Marking assessments 				
 Handling learner assessm 	ent non-attendance or lateness, and			
deferral or deadline exte	nsion requests			
 Handling learner assessm 	ent rechecks, reviews, and re-sits,			
repeats and appeals.				
 Maintaining the security 	of assessment			
 Conducting internal verifi 	cation and External Verification			
Conducting the results ag	proval process			
 Requesting certification 				
 Maintaining assessment in 	records and evidence			
 Providing assessment ada 	aptations and learner supports to			
meet the needs of learne	rs with disabilities			
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QA AREA 11 SELF-EVALUATION, MONITORING AND REVIEW

11.1 METHODOLOGY

QA Area	11. Self-evaluation, Monitoring and Review		
Procedure:	Methodology	Reference	QAP11.1

Purpose: It is the purpose of the FRS Training procedure on **Methodology** to ensure that Self Evaluation of Programmes and Services to learners is conducted in accordance with the requirements and guidelines of the QQI National Awarding Body as set out in Appendix 3 of the Quality Assurance in Further Education and Training Policy and Guidelines for Providers Version 1.3 and in line with our accrediting body's (PHECC, Lantra, SOLAS, City & Guilds and ILM) requirements and that a self-evaluation report produced together with the consequent Improvement plan is compiled.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 The Methodology for each Self Evaluation is driven by the completion of the templates: Self-Evaluation Checklist Self-Evaluation Report Improvement Plan Initial briefing with the External Verifier establishes the scope and Terms of Reference for the Self Evaluation FRS completes the templates having engaged with the Stakeholders. External Evaluator is contacted for direction and advice as the need arises. External Evaluator Reviews all Records and correspondence on Self Evaluations and Improvement Plans sent to the relevant accrediting body in accordance with requirements. 	QAM Quality Assurance Committee	 Scope and Terms of Reference of Self Evaluation Agenda, minutes of meetings with stakeholders External evaluator meeting minutes Self-Evaluation Checklist, Self-Evaluation Report, Self-Evaluation Programme for Improvement Plan PHECC Recognised Institution Self-Assessment Report (RISAR) Lantra FRM-REG-005 - Policy Document Lantra FRM-REG-013 - Q A Monitoring Report Solas Monitoring Report Correspondence with Accrediting Bodies on Self Evaluation reports Self-evaluation, Monitoring and Review Policy and Procedures Recording of Meetings Policy and Procedure.

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11.2 FREQUENCY

QA Area	11. Self-evaluation, Monitoring and Review		
Procedure Title:	Frequency	Reference	QAP11.2

Purpose: It is the purpose of the FRS Training procedure on **Frequency of Self Evaluation** to ensure that our centre has a procedure for deciding and agreeing the frequency with which the Self Evaluation of Programmes and Services are conducted.

ethod(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 FRS is committed to completing a self-evaluation every 5 years on major awards and one cluster of minor awards every 3 years for QQI. PHECC, Lantra, SOLAS yearly with full panel review for PHECC and Lantra every 3 years 	QAM	 Self-Evaluation reports on File Records of Self Evaluation Reports and improvement plans sent to Accrediting bodies. Standardisation meetings.
 City and Guilds and ILM continuous as programmes are being delivered or as requested by their QA department 		
 QQI- Consult and review with our External Evaluator the frequency of Self-Evaluation exercises required. 	QAM	 Records of meeting and consultations with External Evaluator Review the External Evaluators report on file
 Monitor and review any recommendations of the External QQI Monitors report on frequency of Self Evaluation Monitor and review any recommendations of the Accrediting Body s review panel 	QAM	 QQI Monitors report on file. PHECC Composite Report.

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11.3 RANGE

QA Area	11. Self-evaluation, Monitoring and Review				
Procedure:	Range			Reference	QAP11.3
Purpose : It is the purpose of the FF self-evaluated.	RS Training procedure on Range to ensu	ure that the centre has a proced	dure for d	eciding and reviewing th	e range of programmes to be
Method(s) used to carry out this pr	ocedure	Who does it	Evidence	e generated by this proce	edure
 Include all programmes across the range of our provision (Health & Safety, Operational Skills, Human resource training) in our self-Evaluation reports. PHECC, Lantra, SOLAS, CITY and Guilds and ILM 		QAM	 Records and minutes of meetings on file at the centre that decide on the range of programmes to be included in Self Evaluation report for QQI. Full review across all programme documents and QA Processes. sample documents as requested by accrediting body. 		
Discuss, record, and keep minutes of programme team meeting on decisions regarding the range of programmes to be evaluated and included in reports		QAM Programme Boards	•	Records and minutes of	meetings on file at the centre
 Agree with External Evaluator on what programmes to be included in the range of programmes for Self-Evaluation- QQI 		QAM External Evaluator	 Records and minutes of meetings with External Evaluator Recording of Meetings Policy and Procedure 		
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11.4 LEARNER INVOLVEMENT

QA Area	11. Self-evaluation, Monitoring and Review		
Procedure:	Learner Involvement	Reference	QAP11.4

Purpose: It is the purpose of the FRS Training procedure for **Learner Involvement** to ensure that Learners can contribute to and provide input to our self-evaluation exercise's and that their feedback is incorporated and included in any improvements to the centre

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
 Review and analyse all the learner feedback reports following delivery of programmes i.e., Learners comments, views suggestions, and demands. 	QAC Programme Board	 Learner feedback reports on file Records kept of actions taken following learners' suggestions.
 Review and analyse all Trainer feedback reports following delivery of programmes for records Trainers kept of the Learners comments, observations, views, suggestions, and demands. 	QAC Programme Board	Trainer end of programme reports.
Record where and how learner feedback is Incorporated into our self-evaluation report.	QAC Programme Board	Self-evaluation reports produced at the centre

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11.5 EXTERNAL EVALUATOR

QA Area	11. Self-evaluation, Monitoring and Review		
Procedure:	Selection External Evaluator	Reference	QAP11.5

Purpose:

It is the policy of FRS Training to ensure that the centre engages the services of an independent External Evaluator who can contribute to improvements at the centre and assist with the production of the necessary Self Evaluation report and improvement plan for QQI.

Method(s) used to carry out this procedure	Who does it	Evidence generated by this procedure
Select and nominate an appropriate QQI External Evaluator for the centre based on our identified criteria.	QAM	
 Identify the criteria to be used in the selection and nomination of an External Evaluator. 3-5 years' Experience in Education and Training Experience in Award based learning and delivery of Accredited Training Competent to Audit and produce reports. Experience in Programme Evaluation Subject matter Expertise in FRS Type programmes 	Academic Council	 Academic Council Meeting Minutes Externality Policy and Procedure External Evaluator Engagement Policy and Procedure.

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